

# Promoting Innovation in the Private Sector

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# Innovation in Kiwi-land



# Overview

- The Challenge
- Invention, innovation and diffusion
- Policy levers
- Concluding thoughts



# The Challenge

- There's controversy around the exact timetable, but general agreement that over approximately the next 4 decades, GHG emissions have to be drastically reduced
- We hope that world GDP will continue to grow over this period, so the GHG/GDP ratio needs to fall by even more than the needed absolute reduction in GHG emissions
- Back of the envelope: something like a 75-90% reduction in global GHG/GDP is needed by 2050



# How hard will this be?

- From 1970-2010, the global petroleum/GDP ratio fell by about 40%.
- Over this time period, we saw an approximately 6-fold increase in the price of petroleum (prior to the most recent decline)
- Since petroleum is a subset of fossil fuels, it is inherently much more difficult to reduce overall fossil fuel use than to reduce petroleum use

We need a transformation in the energy/economy system that is qualitatively broader and deeper than anything that we've ever seen in this sector.

# Is there any historical analogue?

- The global IT/communication system has seen a transformation in performance over the last 4 decades that is qualitatively comparable to what we need in energy.
- Most of the key features of today's IT/communications system (the internet; smart mobile phones; gigabytes of memory on a keychain, etc.) were not even visualized as potential future products or markets as of 1970.
- We need a qualitatively comparable transformation of the energy/economy system.



# Implications

- If we succeed, it is very likely that major components of the 2050 system will be technologies that we have not yet even conceived, let alone begun to develop
- The companies that will play large roles in the 2050 system probably do not exist today, and many of today's giants are likely to disappear, shrink, or be radically transformed.
- Major new technologies are likely to emerge and then fall by the wayside (think minicomputer, fax machine, CD ROM)
- Major contributions will be needed from both the public and private sectors



# What drives private sector R&D

- No one really knows.
- On some level, perceived commercial opportunity has to be part of it.
- Demand for more powerful computation and communication is intrinsic; demand for GHG reduction has to be created by policy.
- Demand must be perceived as long-term and sustained
- Scientific/technological opportunity is also necessary
- “Demand pull” and “technology push” are both needed





# Invention, Innovation and Diffusion

- The “linear model” is dead.
- Spillovers and information asymmetries, long understood to characterize invention and innovation, are just as relevant for diffusion
- Learning-by-doing and other forms of user-driven innovation make diffusion/deployment as much of a policy concern as invention/innovation
- Incentive for fossil-based technological change will remain large for a long time.



# Policy levers: “price” on emissions

- Long-term commitment to significant and rising “price” on GHG
- Could be carbon tax, cap and trade or other mechanisms, but private sector must perceive that there will be eager customers
- Could start low, but somehow people have to believe that demand will be there in 10, 20 and 30 years.



# Policy levers: fundamental research

- Significantly increased fundamental science funding
  - Large private science efforts such as Bell Labs, IBM, Xerox were major drivers of early digital technology
  - These are mostly gone and do not seem likely to come back
- Capability building must be addressed along with research funding per se (think of NIH training grants)
- Entire energy science/technology system must be scaled up
- Again, need long-term commitment—ideally 5% real increase for decades, not a crash programme that creates large adjustment costs and then goes away



# Policy levers: government procurement

- The analytical and empirical argument for public funding of research is widely accepted,; the argument for public support of the development and deployment phases is more controversial.
- But there is both conceptual and empirical support at these stages
  - The technology adoption process is characterized by positive externalities through demonstration effects
  - The IT/communications revolution has been prodded by government acquisition at virtually every stage



# Government procurement

- Large-scale specific goals, such as the atomic bomb (Manhattan project) or landing on the moon (Apollo project).
- Scientific/technological advances emerge as by-product of the need to solve the particular challenges of the project.
  - Not clear if this is a cost-effective way of improving technology
  - May be valuable as political/popular focusing mechanism
- Design competitions for ongoing purchases (think military aircraft)
- Mandates on quasi-public or regulated entities, such as renewable energy portfolio rules



# Policy Levers: Intellectual Property Rules

- IP protection theoretically supports investment in innovation by providing protection for development expenditures.
- Empirical evidence in support of their efficacy is limited.
- “Strong” IP protection also inhibits the diffusion of new technologies. This is problematic for two reasons:
  - GHG-reducing benefit is less than it could be
  - Feedback from deployment to innovation is also inhibited, so new technologies may not improve as fast as they might.
- LDCs are not fooled by the claim that enforcing strong IP is in their own economic interest.



# Systematic Evaluation

- It's embarrassing how little we know about the effectiveness of different policy instruments
- Agencies are allowed to get away with success stories rather than true evaluation
- Need to measure the “treatment effect” of a policy intervention just as we do for drugs
  - Randomized control trials
  - Natural experiments
- Over the next decade, we could learn a lot about what works best, which could then be implemented as we continue to ramp up



# Conclusion: Innovation policy in the context of climate agreements

- “Carbon” policy and “innovation” policy are not substitutes—they are complements and we need both
- Investment in GHG-reducing technology is a double public good—particularly hard to recognize/credit in an international agreement
- Time scale is decades, which allows time to build capabilities efficiently, but also requires credible long-term commitments
- Should be embarking on systematic programme evaluation
- Look for opportunities for global “win-win”: e.g. pair strong global IP enforcement with significant financial assistance for poor countries to implement new GHG-reducing technologies

