

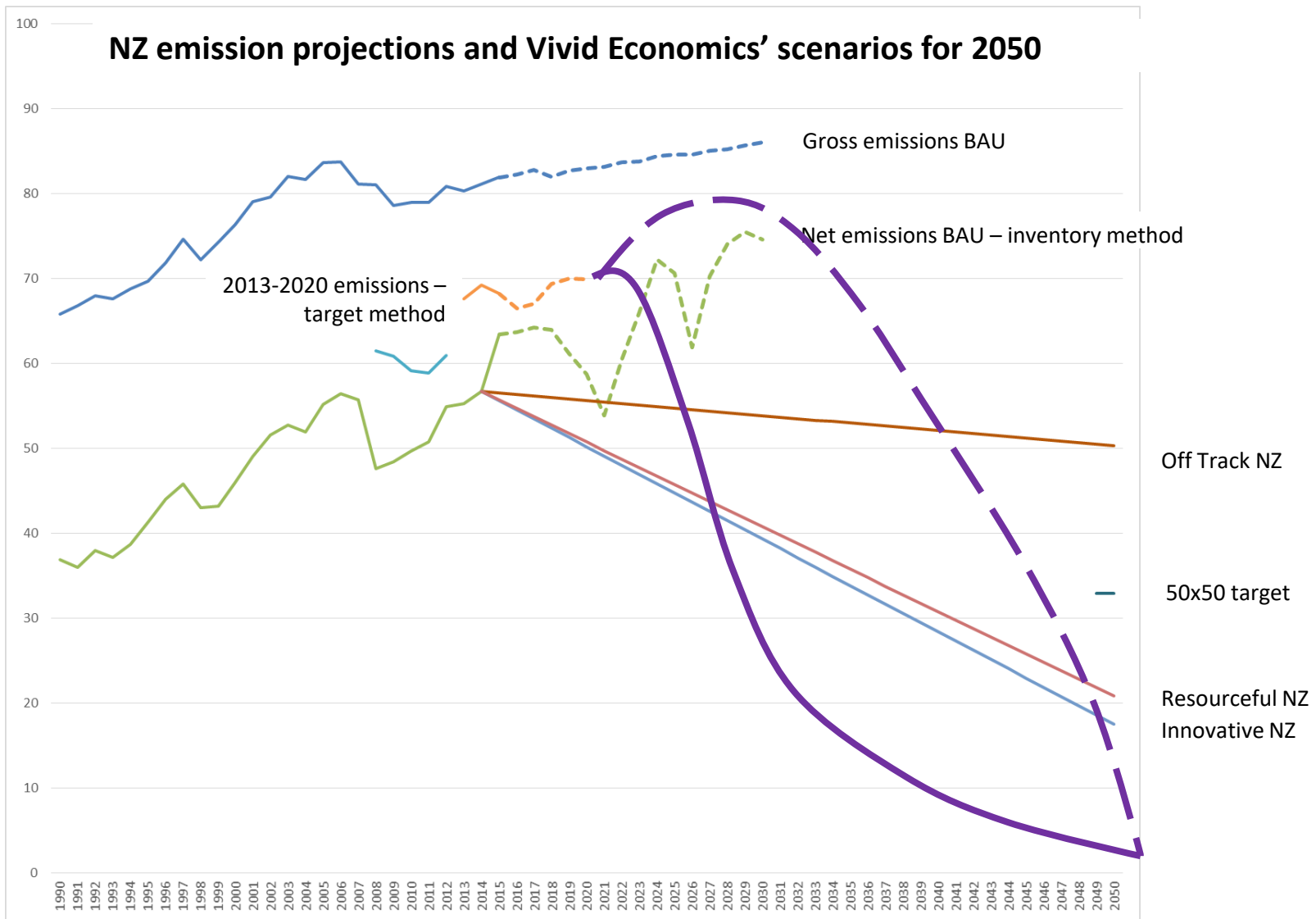
# Models and institutions for adaptive decision-making

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Unlocking our low-emission future  
Wellington, 29 November, 2017



# Transformational change under deep uncertainty



An aerial photograph of a river delta, showing a complex network of channels and distributaries. The water is a deep blue-purple, while the surrounding land is a mix of green and brown. In the top left corner, there is a scale bar with arrows pointing left and right, labeled "13.7 miles".

# Navigating toward a Net-Zero-Emissions Future

1. Investing over time under uncertainty  
delay, flexibility, options, adoption,  
adjustment costs
2. Modelling to inform decisions under  
uncertainty
3. Policy under uncertainty
4. Governance for social decision-making

# Transformation can take very different forms



Technology  
breakthrough



Social  
breakthrough

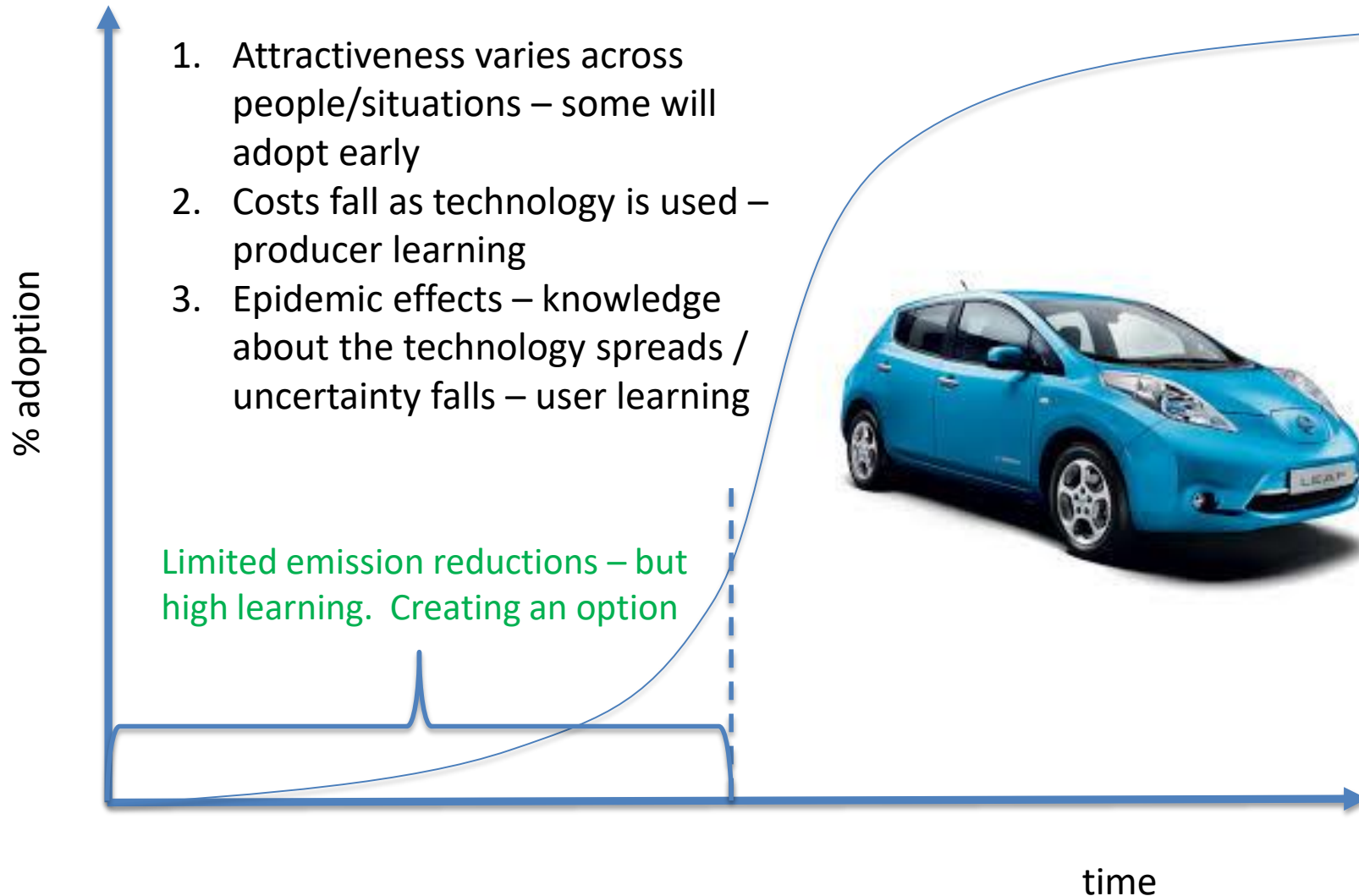


# How should we invest (or encourage investment) under uncertainty?

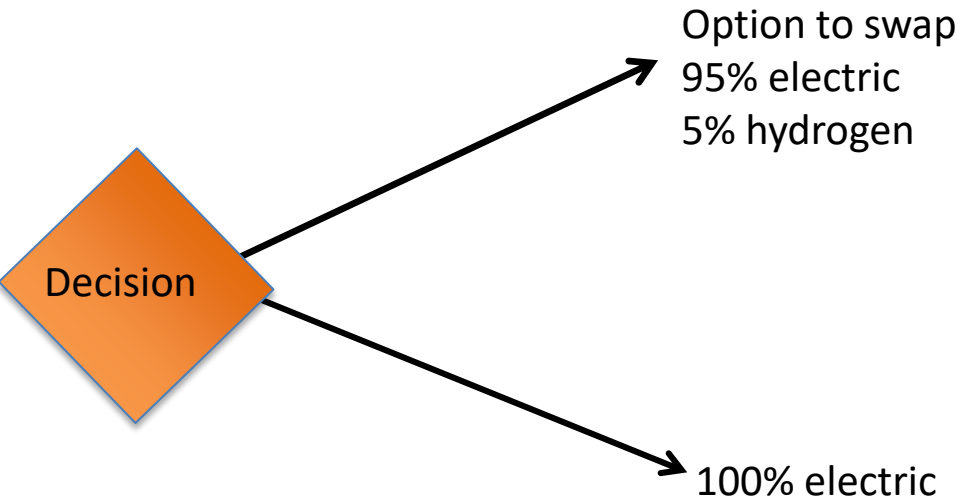
1. Delay investment (in green and brown technologies) if new information is likely to be revealed soon
  - don't replace existing assets as early as you might
2. Invest in shorter-lived or more adaptable options
3. Focus on different type of investment - learning



# Adoption processes... and time

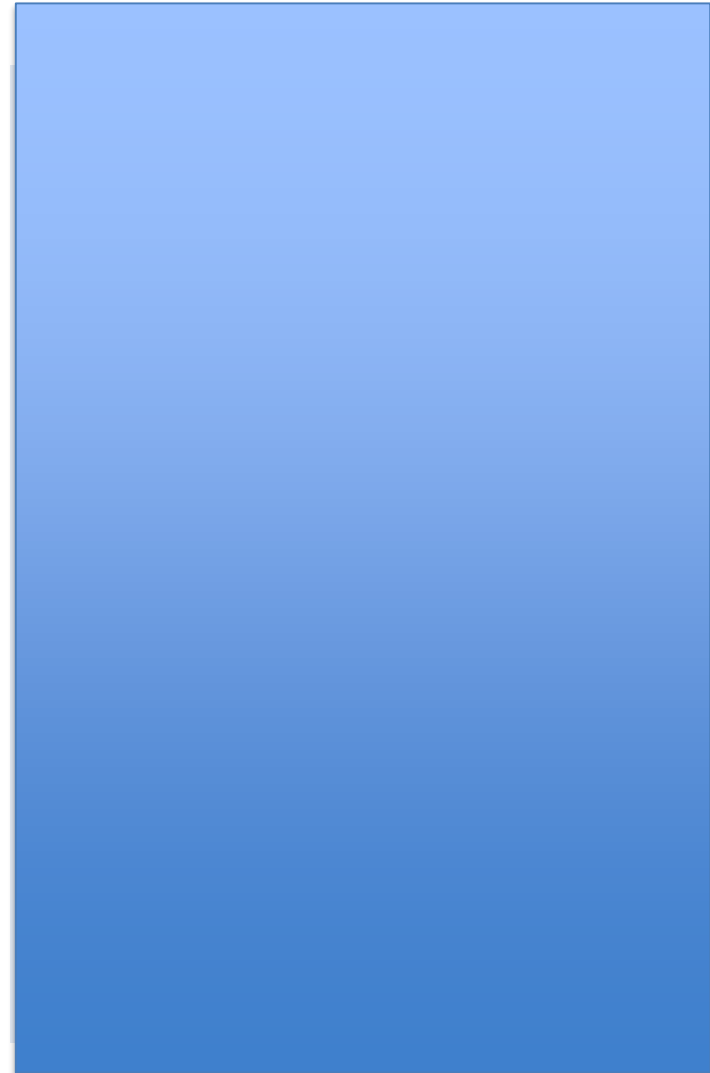


# Buying a real hydrogen transport option



Suppose we think with 99% certainty  
that electric is best for NZ passenger  
transport

Overconfidence effect?



# Convex costs of adjustment – it's hard to change fast

\$

Create options for faster action later, by beginning with lower cost options now

MAC – 10 years



MAC – 30 years



oats  
(*Avena sativa*)

Emission reductions





# Modelling under uncertainty

Crystal ball predictions 30 years out are of limited value

- For long-term modelling focus on understanding technical feasibility, sources of mitigation and timing of changes under current options

What should we be doing now to make sure these paths are possible?

Test performance of different short-term strategies under fundamentally different assumptions about technology, targets and prices



# Roles for government (under uncertainty)

## Target setting

- International
- Domestic – multi-faceted

## ETS settings

## Government's own low-emission investments

e.g. infrastructure, car fleet, buildings, education

## Support learning

### Research and development

- fundamental research where NZ could be a leader
- targeted research for adaptation to New Zealand

### Support for early adoption

## Coordination and facilitation (e.g. regulatory change) of new options implemented by private sector

## Engaging with Iwi around options in the Māori economy

## Phase out of old technologies – e.g. diesel vehicles



# Adaptive emissions pricing

Emissions pricing enables low-emission investments and activities to compete

An ETS can provide useful signals to investors and other actors about the value of mitigation at each point in time

Key decisions are cap and price bands – how fast do we push the NZ economy?



# Policy driven uncertainty: Policy stability and commitment

All governments face incentives to free-ride internationally and to have inconsistent policy over time

Use financial instruments to give government a greater stake in higher emission prices and provide price protection to some key investors

Use strong governance structures to stabilise policy and support social decision making



# Supporting social decision-making

## Technical advice

- Clusters of research, modelling and policy development initiatives
- Climate change advisory body on technical and economic feasibility of targets, mitigation options and policies

## Agreement on goals and strategies

- Clusters of discussions on mitigation goals/strategies within and across sectors
- Large, centralised, representative cross-sector process to deliver consensus
- Political climate leaders group

## Collaboration on action

- Sector and cross-sector working groups focused on pathway finding, technical problem solving and cooperation
- Education and public awareness campaigns



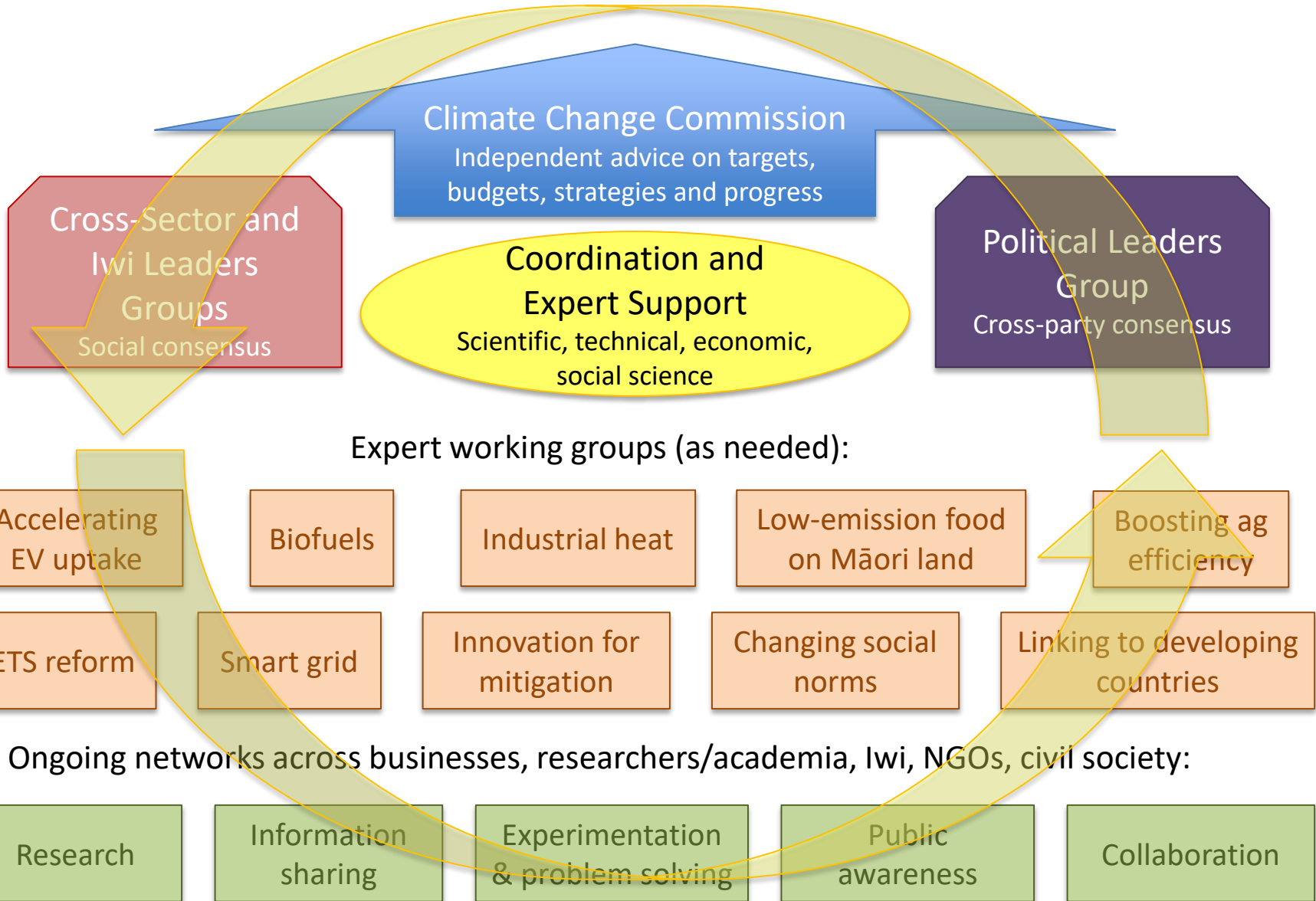
# Ferry?



# Flotilla?



# Straw man prototype



# How do we get to low emissions?

Look back from success

- Generates more ideas, and avoids despair

A multitude of actions and actors

We can't predict the path


- Balance creativity and analysis
- Create, maintain and enhance options

Need for broad, stable, social process

- Transparent and trusted
- Well-informed
- Wide range of perspectives







**Through focused intent  
Even small countries can be  
Forces for great change**